

**CHAIRMAN OF THE BOARD
SIPHO NKOSI**

**CAPITAL MARKETS DAY 2021
SCRIPT**

**WEDNESDAY, 22 SEPTEMBER 2021
JOHANNESBURG**

Good day to you, our stakeholders.

I am delighted that you joined us for Sasol's virtual Capital Markets Day.

Today, Sasol's executive management team, led by CEO Fleetwood Grobler, will unpack the Group's updated strategy.

Leading up to this event, I am very pleased that under Fleetwood's leadership, Team Sasol met all the short-term targets for the past financial year, and exceeded expectations on several of them. This has resulted in a deleveraged balance sheet averting the need for a rights issue.

The company's stellar performance over the past year has placed Sasol on a much stronger footing, to tackle our future challenges and opportunities with greater confidence.

With a fundamentally reset balance sheet, new operating model and focused portfolio of assets to drive value creation, we have a robust foundation in place to deliver Future Sasol.

As Chairman of the Board, I reaffirm our commitment to ensure value creation for all our stakeholders, well into the future. I believe that what we will share with you today, demonstrates that we have a credible pathway to realise Future Sasol – a competitive, relevant and, above all, greener company.

In the past 18 months we have proven our resilience and commitment to deliver on our promises. This bodes well for what we can achieve going forward and I have full confidence in the management team's ability to deliver on the strategy.

In addition to putting forward a compelling investment proposition today, you will see that central to Future Sasol are our concrete plans to accelerate the decarbonisation of our business. Collectively, these key aspects of our strategy underpin our ambition to grow shared value, while accelerating our transition.

Thank you once again for joining us at our virtual Capital Markets Day.

I now hand you over to Fleetwood and his executive management team, who will host you for the remainder of today's proceedings.

Thank you and have a great day further.